

Globally-oriented

Develop Maritime Singapore Master Plan

An industry-wide blueprint to identify future growth areas and strategies to position Maritime Singapore for its next phase of growth.

Position Air Hub to Capture Future Opportunities

- Terminal 5 will be completed by the mid-2030s; will increase Changi's capacity by about 50 million passengers per year. Alongside Terminal 5, will develop the Changi East Industrial Zone and Changi East Urban District.
- Target to be connected to 200 city links by the mid-2030s.



Future-focused

Aviation Jobs Transformation

3 priority areas:

- Integrating industry training into Institutes of Higher Learning to reduce overall training time.
- Workplace transformation to enhance Changi workforce experience.
- Sector-wide mentoring scheme with NTUC to support younger aviation workers.

Rail Line Development

- Rail Completions in 2026:** Circle Line Stage 6, Thomson-East Coast Line Stage 5 and Downtown Line 3 Extension to open later this year.
- New Construction Starting:** NS3A station between Bukit Gombak and Choa Chu Kang, and Downtown Line 2 Extension from Bukit Panjang to new interchange in Sungei Kadut.
- Seletar Line, Tengah Line & West Coast Extension:** Engineering studies for the Seletar Line, Tengah Line and West Coast Extension planned to commence this year.
- Cross Island Line:** Phase 3 construction planned to commence next year. Target completion in late 2030s.
- Jurong Region Line:** Addition of new station JS2A, between stations JS2 and JS3, in tandem with future developments in Tengah Forest Hill District. Stage 1 opening around mid-2028.

Maritime Digital Twin Development

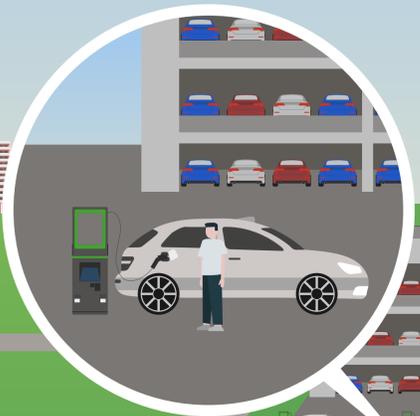
Release new tools for industry to test new products and services, and strengthen Government agencies' incident response capabilities.

Unmanned Surface Vessel (USV) Trials

Advance USV trials to enhance MPA's operational effectiveness in maritime surveillance and hydrographic operations.

Enhancements to Maritime Cluster Fund (MCF)

- New innovation track under MCF – Business Development to strengthen support for companies establishing innovation outfits here.
- Streamline requirements of MCF – Management Associate (MA) to allow more firms to come onboard and develop structured career development programmes for their MAs.
- Introduce MCF – Global Rotation to co-fund overseas deployment of local middle managers.



Autonomous Vehicles Deployment in Punggol

3 services connecting residents to key amenities and transport nodes. From 1 April, members of the public can take the autonomous vehicle rides on 2 routes. Sign-ups begin from 25 March.

Engagement on Autonomous Vehicle Legislation

Upcoming consultation on regulatory framework for Autonomous Vehicles with industry, unions and public.

EV Charging Point Deployment

Over 90% of HDB carparks equipped with EV chargers. At least one fast charging hub in every HDB town by end-2027.

Skills Pathway for EV Technical Specialists

Four-tier progression skills pathway from Technical Specialist to Engineer to enhance capabilities of existing automotive technicians and train new technical specialists, with support from major automotive employers and SkillsFuture funding.



People-centric

Refresh of Land Transport Master Plan (LTMP) 2040

More LTMP engagements in 2026 with public and stakeholders on: Connecting People, Comfortable Journeys, and Community.

Free Morning Off-Peak Travel at selected stations along North East Line / Sengkang-Punggol LRT and enhanced Travel Smart Journeys (TSJ)

Around 8% of commuters on the North East Line shifted out of morning peak, equivalent to adding two extra trains. TSJ participants doubled since Dec 2025.

Boosting Local Recruitment of Bus Captains

Starting gross salaries to be reviewed, in consultation with tripartite partners. Further improvements to working conditions and career progression for bus captains.

Station Rejuvenation

Station rejuvenation for Yishun station to begin next year, featuring an added entrance with lift, escalators and staircases, upgraded facilities, and expanded concourse.

Friendly Streets

More Friendly Streets to be rolled out over the next few years. Every town to have at least one Friendly Street by 2030, extending to city centre areas such as Kampong Gelam.

Gracious and Caring Commuting Culture

Amplifying the "Helping Hand" scheme, and building a norm of giving way to others with clearer priority signage at boarding areas.

Safe & Equitable Shared Spaces on Public Transport

Review guidelines for wheelchair bay usage on buses, and piloting a first-come-first-serve trial for wheelchairs and open strollers in phases.

Safety for Workers on Lorries

To enhance worker safety, caged lorries will not be allowed to transport workers from 1 Jan 2027.

